



COMMANDING GENERAL'S POLICY STATEMENT ON SAFETY

Force Assurance, Safety and managing risk are Operational and Readiness requirements and are responsibilities of command. I take them very seriously. Our Marines, Sailors, and civilians are the Center of Gravity for Marine Corps Installations Pacific. Ensuring the safety and well-being of one another must be part of our daily lives both on and off duty. To be effective, our safety program requires the total support of all hands, personal involvement at all levels, and continued awareness by each and every member of our organization.

All aspects of our mission involve risk, whether it is enabling flight operations at MCAS Iwakuni, operating ranges at MCB Hawaii, ensuring safe execution of live fire training at Camp Fuji, managing day to day operations at Camp Mujuk, or driving the roads in Okinawa. However, we should not accept or tolerate any unnecessary or uncalculated risks that may endanger our people. All levels of the chain of command within Marine Corps Installations Pacific shall use Operational Risk Management (ORM) as a tool to help ensure that we can accomplish our mission in the safest possible manner.

Safety is the responsibility of each member of this organization. Every member must actively mitigate on- and off-duty risks to maintain individual readiness. Safety is also a leadership responsibility as leaders provide the institutional foundation for safety – reinforcing individual and unit safety measures. Small Unit leaders, uniformed and civilian, in particular, can have a profound impact on ensuring the continued safety of our personnel. I task each member of Marine Corps Installations Pacific to:

- > Maintain situational awareness and follow all safety programs designed to preserve our personnel and equipment and enhance our capability by preventing mishaps.
- > Integrate Operational Risk Management into all decision-making processes.
- > Establish a culture that incorporates hazard awareness and risk management as the routine way of doing business.
- > Teach, mentor, and educate less experienced personnel, by passing on knowledge, experience and understanding of MCIPAC Order 5100.4, *Marine Corps Installations Pacific Safety Program*.

We must all strive to provide the safest possible work and living environments for each other. Danger and risk will always remain part of our military culture, but through attention to detail, prudent risk decisions and being proactive, we can dramatically reduce the chance of accidents and injuries. Utilize all available tools and refer to your Unit's Safety Officers and Specialists. I challenge everyone who is part of the MCIPAC family to make every effort to ensure that all of our military and civilian personnel remain ready to accomplish our Nation's mission.

A handwritten signature in black ink, appearing to read "C. L. Hudson".

C. L. HUDSON

MAJOR GENERAL, U.S. MARINE CORPS
COMMANDING GENERAL, MARINE CORPS INSTALLATIONS PACIFIC